

2010 ANNUAL REPORT
NORTH AMERICAN MILLERS' ASSOCIATION



WHO WE ARE

NAMA is the trade association representing 46 companies that operate 170 wheat, oat, corn, and rye mills in 38 states and Canada. Their collective production capacity exceeds 175 million pounds of product each day, more than 95 percent of the total industry production.

MISSION STATEMENT

NAMA enables its members to grow and prosper by providing leadership through education, information and advocacy to members, policy makers, customers and suppliers in the areas of regulation and legislation, trade, supply and consumption.



“It is not the strongest of the species that survives,
not the most intelligent that survives, it is
the one most adaptable to change.”

—CHARLES DARWIN

CHAIRMAN'S MESSAGE



My message from last year emphasized that we would have change ahead. Over the last twelve months the implications of change, both internal and external, have become clearer. This year more than most, has illustrated the importance of NAMA's role in helping members understand and navigate a business landscape affected by turmoil in markets, the general economy and government leadership and policies.

This year the Obama Administration appointed senior officials to agencies that regulate the food and agricultural industries. First Lady Michelle Obama made childhood obesity her signature issue. The House of Representatives considered and passed a number of legislative proposals including Climate Change and enhanced food safety authority for the Food and Drug Administration. Actions of regulatory officials have shown that the Administration will take significant regulatory actions when Congress does not pass legislative changes to programs.

Amid this turbulent legislative and regulatory landscape, NAMA adapted to internal changes with the retirement of President Betsy Faga and the arrival of Mary Waters as our new President. Betsy's steady leadership took us from the merger of several associations in the late 1990's to the creation of the strong North American Mill-

ers' Association we enjoy today. We are very grateful for Betsy's 40 years of service to the milling industry and look forward to celebrating her service at our annual meeting. We also thank Jane DeMarchi, a strong advocate for milling issues, for her six years of service at NAMA. Throughout these changes NAMA staff have continued to provide strong, consistent service to members.

NAMA's outreach to other organizations has kept us at the forefront of addressing significant issues this year. NAMA has created new programs to enhance our products through research. We lead efforts to establish precedents for the introduction of new technologies. We helped policy makers understand milling operations and how enhanced regulatory programs can be structured so as not to impede innovation and production.

Throughout these changes, one thing has been consistent—the milling industry's contribution in providing the safest, most abundant and affordable food supply in the world. As I close out my term as NAMA Chairman, I thank my NAMA colleagues and industry partners for providing this unique opportunity to contribute to NAMA's leadership in these efforts.

Best regards,

John C. Miller
NAMA Chairman
Miller Milling Company

A BRIEF REVIEW OF NAMA EFFORTS

During the past year, NAMA has led efforts to support technology and research to improve and promote our products domestically and throughout the world.

Our support of milled product integrity came through leadership in enhanced food safety efforts. We supported plant operations by leadership on issues enabling operators to mill as safely and efficiently as possible. These efforts included the continuation of methyl bromide as a tool in plant sanitation, compliance with Department of Homeland Security regulations on facility security and the effective operations of futures markets.

NAMA also supports future milling leadership by providing college students with academic scholarships and educators with industry input on courses of study. Here is a brief review of our efforts:

Technology & Research

Biotechnology

NAMA supports science that contributes to environmental stewardship, food safety, health and wellness. Biotechnology is one scientific tool that can improve food quality, safety and sanitation; increase production efficiency; advance sustainability; and help meet growing food demand. NAMA members will utilize grains grown using science-based technologies that are equivalent in nutrition and safety to traditionally grown crops.

With wheat yield trend lines flat and wheat plantings losing ground to other crops, NAMA believes steps must be taken now to clear the way for the commercialization of biotech wheat as soon as possible. We are leaders in the Wheat Industry Biotech Coalition (WIBC). WIBC is a coalition of wheat organizations whose purpose is to provide information about biotech wheat and biotechnology in general, with the goal of preparing the marketplace for the successful introduction of biotech wheat. That success is dependent on:

- Acceptance by customers and consumers
- Coordination of commercialization with the U.S., Canada, and Australia
- Appropriate valuation of biotech traits

To promote and harmonize millers' interest in biotech wheat globally, NAMA has reached out to its peers in Canada, Australia, Japan and the European Union.

A positive development was the International Food Information Council's (IFIC) June release of the 2010 "Consumer Perceptions of Food Technology" survey. The survey found that consumers support the use of food biotechnology when they consider potential benefits for reducing the impact of food and food production on the environment, and for improving sustainability.

As crops are developed through biotechnology with output traits for various uses, it is imperative that technology providers develop a plan for risk assessment, risk management, and risk responsibility. Risk assessment includes the development of adequate scientific data or documentation necessary to evaluate the possible impact on the functionality of existing food and feed processes and products should the crop get into the unintended stream. NAMA and other impacted associations are working with the Biotechnology Industry Organization and technology providers in the development of a stewardship program that would outline such a plan.

Wheat and Oat Research

NAMA has been a strong supporter of wheat and oat research. In recent years, U.S. Department of Agriculture (USDA) funding in these areas has been essentially flat or declining which is a challenge for wheat and oats because limited private sector investment makes these grains reliant on public funds for research.

NAMA supports maintaining Agricultural Research Service (ARS) funding for the U.S. Wheat and Barley Scab Initiative, the wheat quality labs and the small grains molecular marker labs. We support Agriculture & Food Research Initiative (AFRI) funding for the Wheat Coordinated Agricultural Project and the North American Collaborative Oat Research Enterprise (North American CORE) to the entire grain-based food chain.

The Wheat Coordinated Agricultural Project objective is to develop molecular markers for soft wheat quality traits. The results of the research will give soft wheat breeders access to markers for traits of importance to millers and bakers and



Left: Ben Handcock, executive vice president, Wheat Quality Council; and Mary Waters, president, NAMA participated in the Wheat Quality Council's annual hard spring wheat and durum tour in North Dakota.

Far left: Vance Taylor, president and general manager of North Dakota Mill & Elevator with Mary Waters, president of NAMA. North Dakota Mill & Elevator hosted a visit by members of the Wheat Quality Tour.



Jim Peterson, Oregon State University Wheat Breeder and National Wheat Improvement Committee chairman, talks to Hill staffers about Ug99 during a National Coalition for Food and Agriculture Research Lunch 'n Learn seminar.



(Left to right): Paul Murphy, North Carolina State University; Dave Kendra, PepsiCo/Quaker Oats; and Stephen Harrison, Louisiana State University in Washington, DC to support federal oat research funding. Growers, researchers and millers come to DC every February to reinforce the importance of federal research funding.



Oat researchers and NAMA members are briefed on the progress of the North American CORE (North American Collaborative Oat Research Enterprise) field trials during the American Oat Workers Conference in Baton Rouge, LA. Pictured in the front row: Fred Kolb, University of Illinois; NAMA member Lynn Rundle, 21st Century Grain Processing™; Jane DeMarchi, NAMA Director of Government Relations; NAMA members Rick Schwein, Grain Millers, Inc. and Mark Ramsland, General Mills, Inc.

will bring faster and cheaper breeding technology to all soft wheat breeding programs.

North American CORE is a global oat genomics research project that could substantially improve the genetic map of oats and could, for the first time, produce a complete map. A complete map will give oat breeders the ability to make marker-assisted selections.

The milling industry provides significant funding to both the wheat and oat projects.

Product Promotion & Nutrition

Product Promotion

NAMA supports and promotes efforts to increase the utilization and consumption of dry milled grain-based products. We work in coalition with other agriculture groups and we provide financial support for the Grain Foods Foundation, the Wheat Foods Council, and the Home Baking Association.

This year, there has been activity in both the legislative and regulatory arenas on nutrition. Congress is working to reauthorize the Child Nutrition Act, and the Secretaries of Agriculture and Health and Human Services are in the process of revising the U.S. Dietary Guidelines for Americans.

The White House created a Task Force on Childhood Obesity and First Lady Michelle Obama has made this her signature issue with the creation of the “Let’s Move!” campaign promoting physical exercise.

U.S. Dietary Guidelines for Americans

NAMA has been very engaged in the process of developing the 2010 Dietary Guidelines for Americans that provide nutrition and dietary information for all Americans. The guidelines are published every five years by the U.S. Department of Agriculture and the U.S. Department of Health and Human Services. An Advisory Committee examines the latest scientific data and literature to determine if the current Guidelines should be changed to reflect that new information.

NAMA supports the use of the term “enriched” in place of “refined” grains. This is a more appropriate descriptor since 95% of milled grains are

enriched and have been fortified with folic acid. This fortification has reduced neural tube defects by 26 percent, so each year 1,000 babies are born healthy that otherwise would have suffered a debilitating birth defect. The fortification of grain products has also eliminated beriberi and pellagra, diseases that were once common in this country.

A final report from the U.S. Departments of Agriculture and Health and Human Services will be published in January 2011.

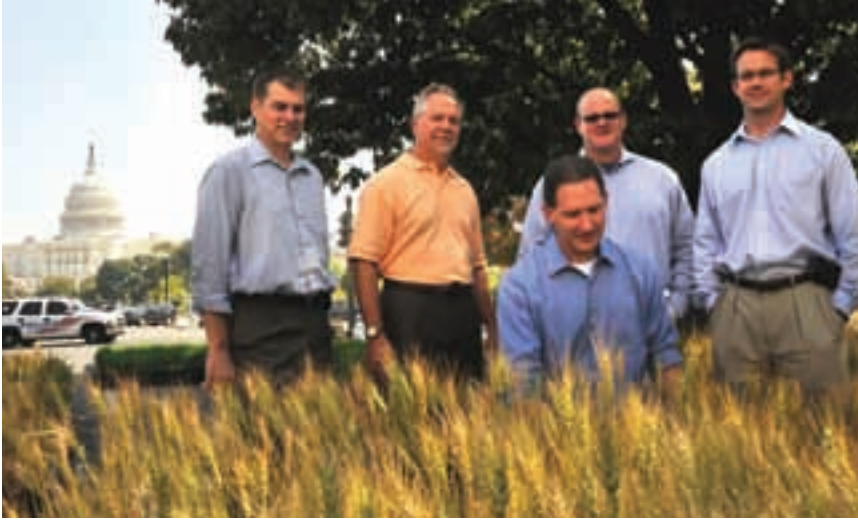
Nutrition Standards for Schools

Congress is working on the Child Nutrition Act this year. NAMA has adopted the following principles regarding nutrition standards in schools:

- The Dietary Guidelines for Americans should be endorsed and used as the basis for any nutrition standards for school breakfast and lunch programs and a la carte offerings. Nutrition standards should be determined through the rulemaking process, based on the Dietary Guidelines.
- Any nutrition standards for schools should be based on scientific knowledge and common sense and linked to the importance of physical activity.
- Consistency and alignment with federal regulations are important components of school policies for any supplier. There should be ability for local flexibility while maintaining a standardization that creates an incentive for innovation in products.
- Restrictive nutritional standards will not be successful at improving our children’s overall health and lowering obesity if we do not address the practical implications of implementing these standards. Food and beverage manufacturers have and are implementing voluntary wellness programs relative to products placed in schools. The impact of these existing wellness policies should be examined.

Let’s Move!

NAMA supports First Lady Michelle Obama’s “Let’s Move!” campaign to end childhood obesity and the White House Task Force on Childhood Obesity, which was created to support the



Members of NAMA's Technical Committee walk through the Wheat Food Council's "Urban Wheat Field." The event was held in Washington, DC to educate the public about the journey of wheat, from farm to fork. *Front:* Dave Katzke, General Mills, Inc. *Back:* Carl Schwinke, Siemer Milling Company; Mike Fassezke, Star of the West Milling Company; Brian Anderson, Bunge Milling, Inc.; and Nick Weigel, ADM Milling Company.

First Lady's campaign. We have encouraged the taskforce to utilize existing nutritional tools and efforts put in place by USDA's Dietary Guidelines for Americans and MyPyramid Partner Program to ensure that all messaging to the public is uniform and streamlined.

Food Aid/Trade

Food Aid

NAMA supports current food aid policies using U.S. origin in-kind food aid. U.S. food aid has maintained its funding through the constituencies of agriculture, private voluntary organizations (PVOs) and maritime industries. Without those constituencies, it would not be able to continue to have a positive impact on millions of needy people around the world.

We acknowledge that there are instances of quick onset emergencies where current U.S. procurement practices are too slow to respond in a timely manner. However, overseas pre-positioning warehouses and a supply chain management system of buying high nutrition foods prior to a specific destination declaration can be an effective method of addressing such circumstances without undermining the public support for food aid initiatives in the U.S.

In the first years of implementation of the 2008 farm bill, there have been several initiatives to test the concept of LRP (Local and Regional Purchase) of food aid to investigate the capacity of such efforts to respond to emergen-

cies and maintain supply chains of quality food to the needy. It is too early to fully evaluate those efforts, but the early indications are for both opportunities and limitations. Emergencies are by nature, unpredictable and processors are unlikely to be able to maintain capacity to respond to such unpredicted demand, without a solid commercial demand base. In most developing countries, such a demand base is not evident. Therefore, the cost structures for high nutrition foods are often higher for LRP shipments.

One of NAMA's most important international food aid partners, World Food Program (WFP) is already conducting more than \$500 million of LRP procurements annually, using other donors' funds. They acknowledge those purchases need to be done using very specific criteria to prevent unintended consequences, such as price increases in local markets, food safety issues, and supply chain breaks.

In May of 2010, in collaboration with WFP USA, NAMA sponsored a food security mission to Kenya and Uganda led by former Senator and Ambassador, George S. McGovern. The purpose of the Mission was to:

- Identify NAMA with successful global nutrition initiatives in school feeding and food aid initiatives.
- Provide high-level attention to NAMA's position that food aid and food security are not competing but mutually reinforcing initiatives.
- Associate NAMA with the mission of WFP, the biggest programmer of NAMA food aid prod-



Above: Senator George McGovern is made an elder of the Masai tribe during a NAMA/Friends of World Food Program food aid/food security trip to Kenya, Uganda and Rome.

Left: Greg Schlafer, General Mills, Inc. in South Africa during a NAMA food security team visit.

Top left: Rod Geiger, Bartlett Milling Company; Paul Maass, ConAgra Mills; and Betsy Faga, NAMA with two workers in Kenya distributing U.S. food aid in a World Food Program Food for Assets program.

Above: Greg Schlafer (left), General Mills, Inc. and Rod Geiger, Bartlett Milling Company, with Malawi farmers during NAMA visit to village irrigation project.

ucts, as a partner in the UN program’s high profile nutritional objectives.

NAMA representatives also visited South Africa, Malawi, and Zimbabwe to engage PVOs on the role in-kind food aid can play in food security interventions.

Free Trade

NAMA is a proponent of free trade. We are a participant in the World Trade Organization with the goal of eliminating the use of export subsidies, non-tariff barriers, and tariffs on corn, wheat, and products thereof. We support President Obama’s pledge to double U.S. exports within five years as a way to create millions of new export-related jobs in this country. We believe pending free trade agreements with Colombia, Panama, and South Korea would allow U.S. exports to be on par with

other countries and compete effectively in the export market.

In addition, we support the Travel Restriction Reform and Export Enhancement Act, which will increase agriculture exports to Cuba. Cuba is increasingly looking to other countries, like Vietnam, for their commodities imports.

Product Integrity

Food Safety

The grain milling industry is committed to food safety. We take very seriously our responsibility to ensure that the wholesome foods produced in our mills are not compromised.

Food safety programs in the grain milling industry are designed to help maintain product integrity. Anticipating and preventing unintentional contamination before it occurs is the foundation of the modern, science-based pro-

cess. That process includes Hazard Analysis & Critical Control Point Programs (HACCP) and Good Manufacturing Practices (GMPs). In addition, food defense programs provide protection against intentional contamination. The success of these programs is aided by audits to ensure that the programs in place are being followed and monitored correctly.

Food items regulated by the Department of Agriculture (meat and poultry) and those regulated by the Food and Drug Administration (FDA) are subject to different statutory and regulatory requirements. Recent high profile food safety incidents in FDA regulated products have resulted in the introduction of legislation and the issuance of FDA guidance in an effort to increase the safety of the imported and domestically-produced food supply. Congressional hearings have raised questions about the food industry's use of third party auditors.

The House of Representatives passed legislation to provide FDA with mandatory recall authority and impose strict trace-back requirements requiring facilities to connect every shipment of grain to the finished flour using standardized electronic formats. NAMA has urged Congress to not impose unrealistic timeframes on traceback requirements or limit the commingling of food or raw agricultural commodities.

Last spring, FDA and state inspectors began sampling and analyzing milled wheat products to confirm they complied with FDA advisory levels for mycotoxins—compounds that can be produced in crops growing in the field.

The Canadian Food Inspection Agency also stepped up sampling of raw grain and milled grain products for mycotoxins.

NAMA has exchanged information on these issues and other food safety topics with millers and regulatory officials in the U.S. and Canada, as well as in the European Union.

Audits

NAMA members face customer requirements that result in multiple audits being conducted in individual facilities during the course of each year. These redundant audits are a drain on company resources. Broader customer acceptance of audits that are substantively similar would be



Top: NAMA Board member John Gillcrist, Bartlett Milling Company (left) and NAMA Chairman John Miller, Miller Milling Company (right) visit with Congressman Jerry Moran (R-KS) at a NAMA reception in Washington, DC.

Middle: Members talk with Congressman Jerry Moran (R-KS) at a NAMA reception in Washington, DC. From the left, NAMA Board member John Gillcrist, Bartlett Milling Company; Congressman Jerry Moran (R-KS); Board member Guy Shoemaker, Horizon Milling LLC/Cargill (retired); and NAMA Associate member Tom Kice, Kice Industries, Inc.

Bottom: NAMA sponsored a BRC (British Retail Consortium) Implementation Course, which covered the requirements needed for anyone implementing or utilizing the BRC Global Standard for Food Safety.



Mary Waters visits Siemer Milling Company, Teutopolis, IL. Pictured from left: Curt Anderson, Carl Schwinke, Connie Barr, Mary Waters, Rick Siemer, Vernon "Red" Tegeler, and Dave Brumleve. *Photo taken by Sharon Robb.*



Mary Waters visits with Steve Wickes at Agricor's mill in Marion, IN. *Photo taken by Jules Ewart.*

beneficial to the industry and could result in additional resources being applied to food safety programs.

FDA has issued guidance that describes the general attributes FDA believes a voluntary third-party certification program should have in order to help ensure its certification is a reliable reflection that the food and feed from a certified facility meet applicable FDA requirements. Such programs are not intended to take the place of an inspection by a regulator. However, a facility's participation in such a program is likely to give FDA added confidence that the participating facility is at a lower risk for problems.

FDA is currently evaluating the possibility of providing recognition to third party certification programs that meet the agency's criteria as a means of encouraging use of those programs. The potential outcome is a voluntary certification system that would more closely align with FDA regulatory inspection programs.

Plant Operations

Mill Sanitation

Methyl bromide, a sanitation tool used by milling facilities, is regulated by U.S. law and the Montre-

al Protocol, an international environmental treaty completed in 1987. The treaty bans the use of methyl bromide in developed countries unless a lack of technically and economically feasible alternatives can be demonstrated. NAMA has been successful in obtaining a Critical Use Exemption from the United Nations Environmental Program for the use of methyl bromide for NAMA's milling members. NAMA members will have access to the sanitation tool at least through 2012. NAMA members have reduced their usage of methyl bromide by about 90 percent since the phase-out began in 2005.

Facility Security

The DHS (Department of Homeland Security) CFATS (Chemical Facility Anti-Terrorism Standards) have represented the first government regulations specifically focused on facility security impacting the milling industry. Some milling facilities will need to submit a site security plan to DHS, depending on the amount of chlorine stored at the facility. The site security plan is based on risk based performance standards established by DHS that encompass facility security, employee programs, and cyber security. The Site Security Plan requirement has the potential to significantly alter standard operating procedures at impact-



CFTC Chairman Gary Gensler held an open dialogue with millers at NAMA's 2010 Leadership Meeting in Washington, DC.



Betsy Faga, NAMA and Mary Waters, NAMA (front row) at the Kansas State Committee Meeting with milling science majors Regan Doyle, Drew Petijohn, Josh Groene, Kelsey McGie, and Megan Holton (back row).

ed mills. NAMA is working with member companies to respond to the implementation of these regulations.

Futures Markets

An increase in index fund investment by non-traditional participants that buy and hold their position recently contributed to a lack of convergence in the futures markets. The Commodity Futures Trading Commission (CFTC), an independent government agency created by Congress to regulate commodity markets, formed the Subcommittee on Convergence in Agricultural Commodity Markets to investigate. A NAMA representative serves as a member of this subcommittee.

During the past year, the CFTC heard NAMA's concern that implementation of variable storage rates (VSR) should be delayed until a deferred month for the Chicago wheat contract, and made the rates effective with the July 2010 contract. NAMA representatives also shared with CFTC officials the view that local speculative traders provide much-needed liquidity to the market and allow processors to hedge risk. To date, the CFTC has not taken further action on this issue.

Future Industry Leaders

Educational Support for Grain Milling

NAMA supports students in the Grain Science and Industry Department at Kansas State University (KSU) through annual scholarships and NAMA members serve on a department advisory committee. The University provides a critical educational foundation for future milling operations specialists, managers, and research & development technicians. NAMA's initial investment of \$250,000 ten years ago has provided almost \$100,000 in scholarships for KSU milling students.

New Members

C-Shore International Milling Company, LLC—mills wheat into organic and conventional whole-wheat flour.

Portco Packaging—supplies flexible packaging materials including but not limited to multiwall bags and printed laminated film packaging.

2010 LEADERSHIP

Chairman

John C. Miller, *Miller Milling Company*

Vice Chairman

Paul Maass, *ConAgra Mills*

Division Chairs

Corn Division Chair—

Todd Bastean, *Bunge Milling, Inc.*

Oat Division Chair –

Mark Ramsland, *General Mills, Inc.*

Soft Wheat Division Chair –

Thomas A. Rogers, *Wilkins-Rogers, Inc.*

Board of Directors

George Allard, *Bunge North America*

Todd Attkisson, *Ashland Milling Company*

Breck Barton, *Cereal Food Processors, Inc.*

Frank Brown, Jr., *F.M. Brown's Sons, Inc.*

John Cory, *Prairie Mills Products, LLC*

John A. Didion, *Didion Milling, Inc.*

Brian K. Doyle, *King Milling Company*

Robert Drum, *Midstate Mills, Inc.*

Dan Dye, *Horizon Milling/Cargill*

E. J. Edgerton, Jr., *Allen Brothers Milling Company*

Bert Farrish, *LifeLine Foods, LLC*

Dan Fetherston, *SEMO Milling LLC*

William L. Ford, *Shawnee Milling Company*

Robert J. Giguere, *Iowa Corn Processors*

John Gillcrist, *Bartlett Milling Company*

John Griffith, *American Italian Pasta Company*

Vernon D. Grizzard, Jr., *Southeastern Mills, Inc.*

Robert Y. Harper, *Hopkinsville Milling Company*

Howdy S. Holmes, *"JIFFY" Mixes*

Jacques Isaac, *C-Shore International Milling Company, LLC*

Charles H. Keynes, *Keynes Bros., Inc.*

C. B. Knappen III, *Knappen Milling Company*

Mark Kolkhorst, *ADM Milling Company*

Arthur Loeffler, *Star of the West Milling Company*

Tommy Lynn, *C.H. Guenther & Son, Inc.*

Paul Maass, *ConAgra Mills*

Donald L. Mennel, *The Mennel Milling Company*

James M. Meyer, *Italgrani U.S.A., Inc.*

John C. Miller, *Miller Milling Company*

Roger F. Mortenson, *House-Autry Mills, Inc.*

Trevor Pizzey, *Viterra Food Processing*

Samuel H. Rogers III, *Wilkins-Rogers, Inc.*

A. Bruce Roskens, *PepsiCo/Quaker Oats*

Bernard J. Rothwell III, *Bay State Milling Company*

Lynn Rundle, *21st Century Grain Processing™*

Greg Schlafer, *General Mills, Inc.*

Rick L. Schwein, *Grain Millers, Inc.*

Richard C. Siemer, *Siemer Milling Company*

Douglas E. Snavely, *Snavely's Mills, Inc.*

Charles B. Stout, *Pendleton Flour Mills, LLC*

Luke Marano, Sr., *Minot Milling Company*

J. Vance Taylor, *North Dakota Mill & Elevator*

Greg Viers, *Barilla America, Inc.*

Dan Ward, *La Crosse Milling Company*

Stephen H. Wickes, *Agricor, Inc.*

Lakeside Mills, Rutherfordton, NC has chosen not to name a Director to the Board.

Executive Committee

John C. Miller, *Miller Milling Company, Chairman*

Paul Maass, *ConAgra Mills, Vice Chairman*

J. Breck Barton, *Cereal Food Processors, Inc.*

Dan Dye, *Horizon Milling LLC/Cargill*

Mark Kolkhorst, *ADM Milling Company*

Lynn Rundle, *21st Century Grain Processing Company™*

Greg Schlafer, *General Mills, Inc.*

Charles B. Stout, *Milner Milling/Pendleton Flour*

Stephen H. Wickes, *Agricor, Inc.*



Members of the Board of Directors who attended the 2009 Annual Meeting in Washington, DC.

First row: John C. Miller, *Miller Milling Company*; Betsy Faga, *NAMA President*; Howdy S. Holmes, *"JIFFY" Mixes*.

Second Row: Robert Drum, *Midstate Mills, Inc.*; James Sharp, *C.H. Guenther & Son, Inc.*; Donald L. Mennel, *The Mennel Milling Company*.

Third Row: Stephen H. Wickes, *Agricor, Inc.*; Rick L. Schwein, *Grain Millers, Inc.*; John Gillcrist, *Bartlett Milling Company*; Richard C. Siemer, *Siemer Milling Company*; Guy R. Shoemaker, *Horizon Milling, LLC/Cargill*; Robert Harper, *Hopkinsville Milling Company*; Lynn Rundle, *21st Century Grain Processing™*; Paul Maass, *ConAgra Mills*.

Fourth Row: A. Bruce Roskens, *PepsiCo/Quaker Oats*; Samuel H. Rogers III, *Wilkins-Rogers, Inc.*; John A. Didion, *Didion Milling, Inc.*; J. Vance Taylor, *North Dakota Mill & Elevator*; Arthur Loeffler, *Star of the West Milling Company*; Dan Ward, *La Crosse Milling Company*; Breck Barton, *Cereal Food Processors, Inc.*; Mark Kolkhorst, *ADM Milling Company*.

Fifth Row: Greg Schlafer, *General Mills, Inc.*; Robert J. Giguere, *Iowa Corn Processors*; James M. Meyer, *Italgrani U.S.A., Inc.*; Todd Bastean, *Bunge Milling, Inc.*; Luke Marano Sr., *Minot Milling Company*; Charles B. Stout, *Pendleton Flour Mills, LLC*.

Committees

Budget/Finance Committee—Reviews the financial structure. Develops a proposed budget for submission to the Executive Committee.

Lynn Rundle, *21st Century Grain Processing Company™, Chairman*
Mary Waters, *Staff Liaison*

Corn Dry Milling Conference Committee—Plans the annual Corn Dry Milling Conference sponsored in conjunction with USDA's National Center for Agricultural Utilization Research in Peoria, IL.

Robert Y. Harper, *Hopkinsville Milling Company, Chairman*
Terri Long, *Staff Liaison*

Food and Facility Security Committee—Assists in raising the level of awareness and expertise on this issue within the industry. Addresses regulatory requirements, prevention and preparedness. Assists members in their efforts to plan for emergencies and pandemic flu.

James M. Meyer, *Italgrani U.S.A., Inc., Chairman*
Jim Bair, *Staff Liaison*

Food Safety Committee—Works with leadership and staff to establish a food safety framework that will guide NAMA positions and activities on food safety for the coming years. Develops positions and strategy on food safety legislation.

Paul Maass, *ConAgra Mills, Chairman*
Mary Waters, *Staff Liaison*

International Trade Committee—Conducts activities and recommends policy relating to U.S. government international trade policy as it affects world markets for U.S. wheat, corn, and oat-based products, the U.S. food aid program and export of feedstuffs to the European Union.

Roderick J. Geiger, *Bartlett Milling Company, Chairman*
Wade Ellis, *Bunge Milling, Inc., Vice Chairman*
Paul Green, *NAMA Consultant Liaison*



Rod Geiger, Bartlett Milling Company with Ertharin Cousin, United States Ambassador to the United Nations Agencies in Rome at the World Food Program headquarters in Rome.



Members of the Kansas State University Advisory Board. The advisory board provides counsel to the faculty, staff, and students regarding the department's teaching, research and outreach missions, as well as advise on and support special projects such as strategic planning, student recruitment and placement, scholarship and other fund raising, and promotion of the Department. Back row: Breck Barton, Cereal Food Processors, Inc.; Vance Taylor, North Dakota Grain and Elevator; Jack Cwach, ADM Milling Company; Kerwin Brown, American Society of Baking; Keith Epperson, American Feed Industry Association; Charlie Staff, Distillers Grain Technology Council; Kenlon Johannes, Kansas Soybean Commission; Bill Gross, Bunge Milling, Inc.; Tom Shanower, USDA, Agricultural Research Service. Front row: Kirk O'Donnell, American Institute of Baking, Intl.; Mary Waters, North American Millers' Association; Betsy Faga, North American Millers' Association; Don Sullins, ADM Milling Company; Theresa Cogswell, Bakers National Education Foundation; Ron Zelch, Bakers National Education Foundation; Dave Krejci, Grain Elevator and Processing Society; Justin Gilpin, Kansas Wheat Commission; Dirk Maier, Kansas State University.

Kansas State Committee—Acts as NAMA's liaison to Kansas State University and oversees NAMA's scholarship program.

Vance Taylor, *North Dakota Mill & Elevator, Chairman*
Mary Waters, *Staff Liaison*

Meeting Committee—Works with staff and leadership to determine subjects/speakers for the Annual Meeting General Sessions. Meets with speakers by conference call to prepare them for presentations. Recommends the location and hotel/resort for Annual Meeting.

Charles B. Stout, *Pendleton Flour Mills, LLC, Chairman*
Terri Long, *Staff Liaison*



Above: Members of NAMA's Technical Committee meet in Baltimore to prepare for the Annual Meeting.

Top left: NAMA paid tribute to the men and women who serve our country during a Wreath Laying Ceremony at Arlington National Cemetery. The ceremony was held in conjunction with NAMA's Annual Meeting. Members were asked to nominate a veteran from their company. Pictured are the employees selected and the Sentry for the ceremony. From left to right are: Ernest Colvin, ADM Milling Company; James Bahleda, ADM Milling Company; Jeffrey Branstad, Grain Millers, Inc.; Amy Berry, ConAgra Mills; John Lipani, General Mills; Richard Hale, Horizon Milling/Cargill; and Richard Klink, Bay State Milling Company. Lawrence Hinkle, Pendleton Flour Mills, was also selected, but unable to attend the meeting.

Left: Veterans from NAMA member companies lay a wreath at the Tomb of the Unknown Soldier in Arlington National Cemetery. Front Row: Richard Klink and Jeffrey Branstad. Back Row: John Lipani and Ernest Colvin.

Product Promotion Committee—(composed of milling representatives to the Grain Foods Foundation Board of Trustees and Marketing Committee) Supports and promotes efforts to increase the utilization and consumption of dry milled grain-based products.

Breck Barton, *Cereal Food Processors, Inc., Chairman*
Mary Waters and Terri Long, *Staff Liaisons*

Technical Committee—Advises the association on the development of policy relating to the safety and quality of grain and finished products, biotechnology, and research.

Trevor Pizzey, *Viterra Food Processing, Chairman*
Jim Bair, *Staff Liaison*

Wheat Issues Committee—Advises the association on all wheat-related issues that do not fall under the purview of another NAMA committee.

Richard C. Siemer, *Siemer Milling Company, Chairman*
Jim Bair, *Staff Liaison*

Ad Hoc Committee on Futures Market—Educates legislators and the Commodity Futures Trading Commission on the milling industry's views of futures contracts and the regulations that govern their trading.

Donald L. Mennel, *The Mennel Milling Company, Chairman*
Jim Bair, *Staff Liaison*

Ad Hoc Committee on Methyl Bromide—Supports the association in activities related to methyl bromide.

Richard C. Siemer, *Siemer Milling Company, Chairman*
Jim Bair, *Staff Liaison*

Ad Hoc Committee on Production Data—Works with the U.S. Census Bureau to assure accuracy of wheat flour production/consumption data.

Vacant, *Chairman*
Mary Waters, *Staff Liaison*

Ad Hoc Committee on Whole Grains—Advises the association on matters related to whole grain products.

Craig Hagood, *House-Autry Mills, Inc., Chairman*
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Congressman Jerry Moran (R-KS) and NAMA Board member John Gillcrist, Bartlett Milling Company (background) present Betsy Faga with a U.S. flag that was flown over the U.S. Capitol in recognition of her retirement.



Greg Schlafer, General Mills, Inc. presents Betsy Faga with a General Mills Wheaties cereal box featuring Ms. Faga during a reception at the Capitol Hill Club in Washington, DC to honor Ms. Faga's service to the milling industry.



Robb MacKie, American Bakers Association (ABA) president (left); Betsy Faga, NAMA immediate past president; and Jeb Bush, former Governor of Florida and ABA speaker. Faga was honored at the ABA 2010 Annual Convention for her "outstanding leadership and contributions toward strengthening the baking industry."



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